

**NO ONE LEFT BEHIND
(a nonprofit organization)**

FINANCIAL STATEMENTS

Year Ended December 31, 2019

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INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To the Board of Directors
No One Left Behind
Merrifield, Virginia

We have reviewed the accompanying financial statements of No One Left Behind (NOLB), which comprise the statement of financial position as of December 31, 2019, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountants' Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountants' Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Renner and Company, CPA, P.C.

Alexandria, Virginia
March 28, 2020

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**STATEMENT OF FINANCIAL POSITION
December 31, 2019**

ASSETS

CURRENT ASSETS

Cash \$ 55,889

TOTAL PROPERTY, at cost, net -

TOTAL ASSETS \$ 55,889

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES

Accrued liabilities \$ 24,000

NET ASSETS

Net Assets Without Donor Restriction
 General Operations (52,703)
 Board Designated Funds - Chapters 32,059
Net Assets With Donor Restriction 52,533

TOTAL NET ASSETS 31,889

TOTAL LIABILITIES AND NET ASSETS \$ 55,889

See Accompanying Notes and Independent Accountants' Review Report.

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STATEMENT OF ACTIVITIES
Year Ended December 31, 2019

	<u>Without Donor Restriction</u>	<u>With Donor Restriction</u>	<u>Total</u>
REVENUE AND SUPPORT			
Contributions	\$ 327,152	\$ -	\$ 327,152
Grants	-	47,500	47,500
Net assets released from restriction	139,893	(139,893)	-
TOTAL REVENUE AND SUPPORT	<u>467,045</u>	<u>(92,393)</u>	<u>374,652</u>
EXPENSES			
Program	254,105	-	254,105
Management and general	187,055	-	187,055
Fundraising	91,281	-	91,281
TOTAL EXPENSES	<u>532,441</u>	<u>-</u>	<u>532,441</u>
CHANGE IN NET ASSETS	(65,396)	(92,393)	(157,789)
NET ASSETS, beginning of year	<u>44,752</u>	<u>144,926</u>	<u>189,678</u>
NET ASSETS, end of year	<u>\$ (20,644)</u>	<u>\$ 52,533</u>	<u>\$ 31,889</u>

See Accompanying Notes and Independent Accountants' Review Report.

NO ONE LEFT BEHIND**STATEMENT OF FUNCTIONAL EXPENSES**
Year Ended December 31, 2019

	<u>Program</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>Total</u>
Salaries and benefits	\$ 122,719	\$ 74,035	\$ 23,381	\$ 220,135
Payroll taxes	10,723	17,425	1,850	29,998
Reimbursed expenses	541	6,252	4,472	11,265
Consultants and contractors	23,350	32,525	45,000	100,875
Program costs	85,800	-	-	85,800
Accounting	-	15,576	-	15,576
Settlements	-	15,000	-	15,000
Fundraising events	-	-	12,894	12,894
Information technology	-	11,144	-	11,144
Travel and meetings	10,793	-	-	10,793
Professional fees	-	7,761	-	7,761
Advertising and promotion	-	-	3,008	3,008
Depreciation	-	2,511	-	2,511
Dues and subscriptions	-	1,647	-	1,647
Equipment rental and maintenance	-	1,325	-	1,325
Postage	179	449	676	1,304
Office supplies	-	807	-	807
Printing and copying	-	561	-	561
Miscellaneous	-	37	-	37
Total Expenses	<u>\$ 254,105</u>	<u>\$ 187,055</u>	<u>\$ 91,281</u>	<u>\$ 532,441</u>

See Accompanying Notes and Independent Accountants' Review Report.

NO ONE LEFT BEHIND

STATEMENT OF CASH FLOWS
Year Ended December 31, 2019

CASH FLOWS FROM OPERATING ACTIVITIES

Cash received from operations
Support and revenues \$ 374,652

Cash disbursed by operations
Payments to employees and suppliers 502,088

NET CASH USED BY OPERATING ACTIVITIES (127,436)

NET DECREASE IN CASH (127,436)

CASH, beginning of year 183,325

CASH, end of year \$ 55,889

See Accompanying Notes and Independent Accountants' Review Report.

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STATEMENT OF CASH FLOWS
Year Ended December 31, 2019

**RECONCILIATION OF CHANGE IN NET ASSETS TO
NET CASH USED BY OPERATING ACTIVITIES**

CHANGE IN NET ASSETS	<u>\$ (157,789)</u>
ADJUSTMENTS TO RECONCILE CHANGE IN NET ASSETS TO NET CASH USED BY OPERATING ACTIVITIES	
Depreciation expense	<u>2,511</u>
CHANGES IN ASSETS AND LIABILITIES AFFECTING OPERATIONS PROVIDING CASH	
LIABILITIES	
Accrued liabilities	<u>27,842</u>
NET CASH USED BY OPERATING ACTIVITIES	<u><u>\$ (127,436)</u></u>

See Accompanying Notes and Independent Accountants' Review Report.

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NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

1. ORGANIZATION AND PURPOSE AND SIGNIFICANT ACCOUNTING POLICIES

Organization and Purpose

No One Left Behind (NOLB) was incorporated in the Commonwealth of Virginia as a nonstock, nonprofit corporation in July 2014. NOLB is the only nationwide association of wartime allies in the United States dedicated to ensuring that America keeps its promise to our interpreters from Iraq and Afghanistan. Its vision is to see that each wartime ally is honored for his or her courageous service.

Basis of Accounting and Presentation

NOLB prepares its financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted within the United States (U.S. GAAP). Revenues are recognized in the period in which they are earned; expenses are recognized in the period in which they are incurred.

Cash and Cash Equivalents

Cash consists of a checking account, amounts on hand, as well as amounts to be drawn from merchant accounts. NOLB considers all short term investments with original maturities of 90 days or less, including money market funds and funds yet to be deposited from its merchant service provider, as cash equivalents. There were no cash equivalents as of December 31, 2019.

Property and Equipment

Property is recorded at cost when purchased and at fair value if contributed. NOLB capitalizes all fixed assets with a purchase price of \$500 or greater. Depreciation of property is computed using the straight-line method over the various estimated lives of the assets, which range from 3 to 5 years.

See Independent Accountants' Review Report.

NO ONE LEFT BEHIND

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

1. ORGANIZATION AND PURPOSE AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Classes of Assets

In accordance with U.S. GAAP, NOLB's net assets are classified into two categories as follows:

Net Assets Without Donor Restriction

NOLB includes operating net assets that are available for the general operation as net assets without donor restriction, as well as Board-designated net assets set aside for its regional chapters.

Net Assets With Donor Restriction

NOLB reports gifts of cash and other restricted support if they are received with donor stipulations that limit the use of donated assets. When a donor restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished), net assets with donor restriction are reclassified to net assets without donor restriction and reported in the statement of activities as net assets released from restrictions.

Revenue Recognition

Contributions and donations are recognized at the earliest point both determinable and measurable by NOLB, including when an unconditional promise-to-give is known. Contributions and donations are recorded by NOLB as increases in net assets without donor restrictions or net assets with donor restrictions based upon the existence or absence of donor-imposed restrictions.

Disaggregation of Revenue

NOLB may receive grants from entities in which payment in exchange for services are required. The awarding of these grants is dependent upon the demand of the awarding entity. Under such arrangements, NOLB would recognize revenue over time for financial reporting purposes, generally in the amount invoiced that corresponds directly to the value of NOLB's performance to date. Because uncertainties may exist, it is at least reasonably possible that any estimates used would change significantly with a near term period. No such agreements were awarded as of December 31, 2019.

See Independent Accountants' Review Report.

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NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

1. ORGANIZATION AND PURPOSE AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

Performance Obligations

NOLB recognizes revenue received from grants in exchange for services rendered over time for financial reporting purposes. Revenue is recognized in the amount invoiced as that amount corresponds directly to the value of NOLB's performance to date. If factors create uncertainty about the amount to which NOLB expects to be entitled, NOLB would limit its estimated recognized amount to an amount that would not result in a significant reversal of revenue when the uncertainty is resolved.

Significant Judgments

NOLB would generally be entitled to payment for performance to date if a grant agreement is cancelled for any reason other than nonperformance. As a result, NOLB's revenue for awards in exchange for services rendered is recognized over time. Revenue is recognized in the amount invoiced as that amount corresponds directly to the value of NOLB's performance to date.

Adoption of New Accounting Standard

NOLB has adopted the financial statement presentation and disclosure standards contained in the Financial Accounting Standards Board Accounting Standards Update 2014-09, *Revenue from Contracts with Customers* modifying ASC sections 606, 840, and 842, respectively. The change has been applied as of December 31, 2019, with no effect on beginning net assets.

See Independent Accountants' Review Report.

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NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

1. ORGANIZATION AND PURPOSE AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Tax Status

NOLB is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code. However, income derived from activities unrelated to NOLB's exempt purpose is taxable under the Code. NOLB had no unrelated business income for the year ended December 31, 2019.

In accounting for uncertainty in income taxes, accounting standards require an entity to recognize the financial statement impact of a tax position when it is more-likely-than-not that the position will not be sustained upon examination. Management evaluated NOLB's tax position and concluded there are no uncertain tax positions that require adjustment to the financial statements to comply with provisions of the guidance.

Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Functional Allocation of Expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs, such as salaries and benefits, payroll taxes, reimbursed expenses, consultants and contractors, and postage have been allocated among the program and supporting services benefits based on level of effort.

See Independent Accountants' Review Report.

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NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

1. ORGANIZATION AND PURPOSE AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Liquidity

NOLB maintains a liquid cash balance in checking and money market accounts in an amount necessary to meet its anticipated expenditures for the next 30 days. Cash in excess of this amount is invested in short-term investments.

NOLB reconciles the balance of financial assets subject to donor restrictions monthly, based on restricted amounts used and received. Restricted cash and investments are separately identified and monitored as part of NOLB's monthly financial reporting process.

NOLB's financial assets available within one year to meet cash needs for general expenditures through December 31, 2020 are as follows:

Financial Assets	
Cash	\$ 55,889
Less amounts not available within one year	
Board designated funds - chapters	(32,059)
Purpose restricted net assets	<u>(52,533)</u>
Financial assets available within one year to meet cash needs for general expenditures within one year	<u><u>\$ (28,703)</u></u>

2. CASH

Cash as of December 31, 2019 consisted of the following:

Checking account and cash on hand	\$ 52,763
Cash held with merchant service provider	<u>3,126</u>
	<u><u>\$ 55,889</u></u>

NOLB maintains its cash balances at one financial institution in the United States. As of December 31, 2019, all cash was insured by the Federal Deposit Insurance Corporation.

See Independent Accountants' Review Report.

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NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

3. PROPERTY AND DEPRECIATION

Property and depreciation for the year ended December 31, 2019 consisted of the following:

	Cost	Depreciation expense	Accumulated depreciation	Useful life (Years)
Furniture and equipment	<u>\$ 3,482</u>	<u>\$ 2,511</u>	<u>\$ 3,482</u>	3 - 5

4. NET ASSETS WITHOUT DONOR RESTRICTION - BOARD DESIGNATED FUNDS

Net assets without donor restriction that the Board of Directors of NOLB has designated for regional chapter activities as of December 31, 2019 is as follows:

	Balance at December 31, 2018	Revenue and Support	Released From Designation	Balance at December 31, 2019
Rochester	\$ 34,366	\$ 39,889	\$ (51,817)	\$ 22,438
San Diego	-	12,862	(3,241)	9,621
Houston	-	3,362	(3,362)	-
Denver	-	125	(125)	-
District of Columbia	-	765	(765)	-
	<u>\$ 34,366</u>	<u>\$ 57,003</u>	<u>\$ (59,310)</u>	<u>\$ 32,059</u>

Subsequent to the fiscal year end, NOLB entered into an agreement with the Rochester chapter to provide a promise to give in the amount of \$35,000 to release the designated balance in entirety and provide a contribution for related activities. A similar arrangement is being negotiated with the San Diego chapter.

See Independent Accountants' Review Report.

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NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

5. NET ASSETS WITH DONOR RESTRICTION

Net assets with donor restriction were available as of December 31, 2019 for the following purposes:

	Balance at December 31, 2018	Revenue and Support	Released From Restriction	Balance at December 31, 2019
Starbucks Foundation	\$ 51,173	\$ -	\$ (51,173)	\$ -
Heinz Foundation	32,212	-	(32,212)	-
Lafayette Junior	25,723	-	(12,465)	13,258
Latter Day Saints	19,765	-	(19,765)	-
Farash Car grant	16,053	-	(16,053)	-
Meyerson	-	40,000	(725)	39,275
Starbucks event	-	7,500	(7,500)	-
	<u>\$ 144,926</u>	<u>\$ 47,500</u>	<u>\$ (139,893)</u>	<u>\$ 52,533</u>

6. CONCENTRATIONS

During 2019, NOLB received approximately 36%, or \$135,500, of its total revenue came from six donors.

7. COMMITMENTS

NOLB entered into an agreement to pay an aggregate commitment of \$30,000, of which \$24,000 was remaining as of December 31, 2019.

8. CONTINGENCIES - GOING CONCERN

As indicated in the accompanying financial statements, NOLB showed a decrease in net assets of \$157,789 during the year ended December 31, 2019. As of that date, net assets without donor restriction amounted to a deficit of \$20,644. Those factors created uncertainty about NOLB's ability to continue as a going concern.

Subsequent to the fiscal year end, NOLB was awarded a grant from the Starbucks Foundation that would release the designation of net assets for regional chapters and provide additional working capital. The Board of Directors has evaluated this condition and determined that this award would alleviate this uncertainty.

See Independent Accountants' Review Report.

NO ONE LEFT BEHIND

NOTES TO FINANCIAL STATEMENTS

Year Ended December 31, 2019

9. SUBSEQUENT EVENTS

In preparing these financial statements, NOLB has evaluated events and transactions for potential recognition or disclosure through March 28, 2020, the date the financial statements were available to be issued.

See Independent Accountants' Review Report.